



**Shell USA, Inc.**  
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United States of America  
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July 1, 2025

Dear Speaker Johnson, Majority Leader Scalise, Leader Thune, and Majority Whip Barrasso:

Shell appreciates Congress and the Administration's efforts to achieve energy dominance by developing comprehensive energy and tax legislation in the "One Big Beautiful Bill" (OBBB), and we support the passage of provisions that maintain and build upon the U.S.'s competitive corporate tax regime, prescribe leasing in the Gulf of America, and extend key energy tax credits.

We will continue to analyze provisions within OBBB as the process advances and, as with all significant legislation, will likely not agree with every provision. While we will continue to work with Congress and the Administration on outstanding issues, particularly those provisions in the OBBB which reduce support for lower carbon energy supplies, this legislation provides added stability, certainty and competitive policy in other key areas for us at a time when all are needed.

We also recognize there are non-energy related provisions in the OBBB that are the subject of significant debate, and Shell defers to those outside the energy sector and to policymakers who are better positioned to address such matters.

Regarding the energy-related provisions in the bill, Shell stands ready to work with you and all stakeholders as the OBBB progresses through the legislative process.

Best regards,

A handwritten signature in black ink, appearing to read "Gretchen Watkins".

Gretchen Watkins  
President Shell USA, Inc.